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# Strategic Marketing Management in the Digital Age: A Case Study of Ecommerce Firms

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#### **Abstract**

In the digital age, strategic marketing management plays an important role in the success of the highly competitive landscape of e-commerce forms. This study has aimed to explore the significance of strategic marketing management in the digital age and its role in enhancing the efficiency and profitability of e-commerce businesses. The explosive growth of e-commerce has created a dynamic as well as ever-evolving environment, shaped by rapidly changing environment and consumer behaviours and the relentless advancement of technology. To navigate this landscape effectively, e-commerce firms must be employing agile and adaptable marketing strategies. Understanding the intricacies of digital marketing, harnessing data-driven insights, and engaging with customers are both important components of success in this industry. This research study has been designed to shed light on the importance of strategic marketing management within the context of the digital age and its profound implications for e-commerce firms. The findings from the research unveil different critical insights. Based on this, important recommendations have also been made in place assuring that the individuals could generate effective possibilities in the overall business process.

**Keywords -** Strategic marketing management, Customer satisfaction, Marketing strategies, SEO marketing, Email marketing

#### Introduction

## **Background of the Research**

In the digital age, strategic marketing management is very important for e-commerce firms. With the explosive growth of e-commerce, a fiercely competitive landscape has emerged. E-commerce companies must also embrace digital transformation, harness data-driven insights and adapt to ever-changing consumer behaviour and expectations. Multichannel marketing strategies and consumer retention efforts are also very important for the success of the overall process (Gyenge et al., 2021). Data analytics allows strategies and customer retention efforts to be critical for success. Through this research, individuals could understand the importance of strategic marketing management in the digital age. The way it helps enhance the efficiency and profitability of e-commerce firms will also be explored within this particular research process.

## Aim

To understand the importance of strategic marketing management in the digital age in enhancing the efficiency and profitability of e-commerce firms.

# **Objectives**

- To analyse the digital marketing strategies that are employed by the e-commerce firms.
- To evaluate the impact of these digital marketing strategies on the competitive advantage and business performance.
- To provide practical recommendations for enhancing strategic marketing management in the digital age.

# Literature Review

## Introduction

This section will explore the important role of strategic marketing management in the digital age specifically in the context of e-commerce firms. This chapter will include the conceptual framework, digital marketing strategies that are employed by e-commerce firms, and the impact of these strategies on competitive advantages and business performance.

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## Digital marketing strategies that are employed by e-commerce firms

Figure: 1 E-commerce marketing strategies



Source: Mariani & Wamba, (2020)

In the studies of Mariani & Wamba, (2020) it has been stated that e-commerce firms have been leveraging a plethora of digital marketing strategies. These encompass search engine optimization(SEO), pay-per-click advertising, email marketing along with content marketing are used by individuals. It could also become quite an efficient one in raising awareness about the issues and ensuring that the individuals could be providing proper advantages in the process. These strategies also encompass a wide spectrum including that of different other features. This approach utilizes data-driven insights to personalize marketing efforts and also to optimize the selection of channels thereby maximizing the impact of each of the strategies. Impact of digital marketing strategies on the competitive advantage and business performance

Figure: 2

Using Digital Marketing for Competitive Advantage

Competitive advantages

Design

Planning

Business

Source: Purba et al., (2021)

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Purba et al., (2021) state that e-commerce firms have at their disposal a wide spectrum of digital marketing strategies to navigate the online marketplace successfully. These encompass diverse techniques such as that of search engine optimization (SEO) to boost visibility in search results. The influence of digital marketing strategies on the competitive advantage and overall business performance of e-commerce firms is undeniably significant. Research has consistently shown that firms proficient in harnessing data analytics for customer segmentation and personalized marketing experience have higher levels of customer satisfaction and retention (Leung et al., 2019). This enhanced the loyalty among the customers to a competitive edge in an increasingly crowded marketplace. Furthermore, the agility to swiftly respond to emerging market trends is also a hallmark of data-driven insights.

### **Summary**

To summarise, the literature review has explained the importance of strategic marketing management for e-commerce firms in the digital age. It has highlighted the need for dynamic strategies that could be adapted to evolving market dynamics and consumer behaviour. Effective digital marketing strategies empower e-commerce firms to establish a competitive advantage, boost business performance and enhance profitability.

#### **Conceptual Framework**

According to Cristobal-Fransi et al. (2020), the conceptual framework provides one of the foundational understandings about strategic marketing management in the digital age. It also reveals its dynamic and evolving nature. It recognizes that e-commerce operates within a rapidly changing environment which is influenced by shifting consumer preferences along with the advancements in technology and the competitive landscape. In this context, the framework has been emphasizing the necessity for marketing strategies to be much more agile as well as adaptable. Successful e-commerce firms must align their approaches with these dynamic factors and also ensure that their marketing efforts remain much effective and also competitive. This adaptability is key to harnessing the full potential of digital marketing and maintaining a strong presence in the ever-evolving e-commerce sector.

Conceptual framework for understanding the importance of strategic marketing management

Customer satisfaction



# Research Methodology

This chapter will outline the research methods that are required for investigating about the role of strategic marketing management in enhancing the efficiency and profitability of e-commerce firms in the digital age. The methodology will be structured using that of the Research Onion Model and highlight different steps which are related to this.

#### **Research Onion Model**

The research onion model serves as one of the structured frameworks for the overall methodology. It assists in organising as well as conceptualizing the research process by systematically layering all the components that build upon one another ensuring the coherent as well as the robust methodology (Jansen, 2023). This research will include the use of the research onion model that will help in structuring the overall methodology.

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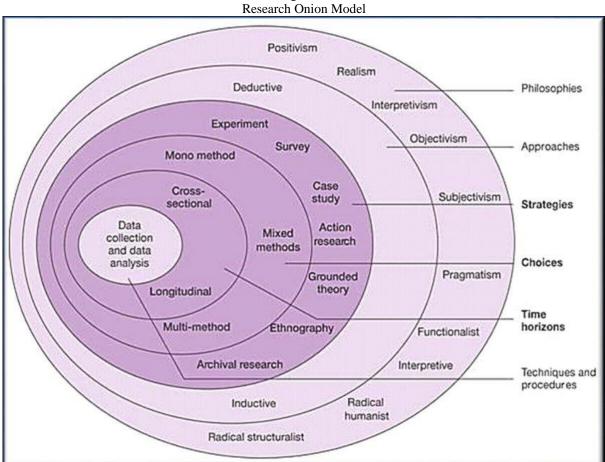


Figure: 4 Research Onion Model

Source: (Jansen, 2023)

Table 1
The presentation of different methods that are used in the research process

Methods	Selected methods	Reason for selection
Research Philosophy:	Interpretivism Methodology will be used in this study	This kind of method is used since it focuses on understanding the subjective experiences and perceptions of individuals. Given that, this research has aimed to explore the complexities which are present in marketing management in the digital age, this kind of research philosophy is appropriate since it allows for the in-depth examination of the contextual factors influencing e-commerce firms' strategic decisions (thesismind, 2019).
Research Approach	Deductive Research approach shall be utilised in this section.	Deductive reasoning involves testing hypotheses against that of existing theories and models. In this context, the existing marketing theories and principles will be applied to the e-commerce sector to assess their validity and relevance in enhancing efficiency and profitability.
Research Strategy	The case study research strategy will be used and that will include conducting the in-depth research about the e-commerce	This strategy enables an in-depth examination of e-commerce firms to gain a comprehensive understanding about the marketing management strategies and their

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	firms.	impact over the overall process (BRM, 2023). Multiple case studies will also be conducted to ensure that the broader perspective and draw meaningful
Research Choices	Quantitative research choice will be used in this research.	conclusions.  It will for the collection of numerical data that could be analysed statistically. This approach is much suitable for evaluating the efficiency and profitability of e-commerce firms by quantifying relevant variables like that of sales data along with the market expenses and the rate of customer retention.
Time Horizon	Cross-sectional time horizon will be implemented in the research process.	This kind of the time horizon will allow for accomplishing the complete research much efficiently and through which one could be able to accomplish the research process quite efficiently (Hassan, 2023). Further, it could also become effective in generating important process through which they can conduct the activities and also maintain their individual position throughout the process.
Data Collection Method	The survey method will be implemented to collect data about the marketing management strategies and based on which individuals could be using the overall process (Bouchrika, 2023).	The survey shall be accomplished with the help of a structured questionnaire and that would help in managing the activities and also conducting the activities in an efficient process.
Data analysing technique	The quantitative data will be used and that will also be represented using graphical and statistical data.	The quantitative analysis technique could also become quite an efficient one based on which one could be able to secure the process and through which one could conduct the ideas and also logically structure the overall process. Hence, it could also become quit a systematic one to generate on the process.
Sampling process	Random Sampling Method	The sample size for this research would 10 employees of the e-commerce firms from the marketing unit for the research. Random sampling technique will be used (ncbi, 2023). It could also become quite an effective one to conduct the process and through which they could become efficient in generating the process and also engage the individuals in this process. Hence, it can become quite an effective on to conduct and to align the process.

The above table has elaborated on the different methods and steps that are used in the research process and that will help in accomplishing the complete research process. It will help in aligning the research objectives with the of different research steps that could be used in the process. Further, it helps in the management of different process that could be used in this research process and hence help in aligning the complete research objectives with that of the complete research steps and processes.

## **Results and Discussion**

The research objectives outlined in the introduction provide a clear framework for understanding the importance of strategic marketing management in that of the digital age particularly in the context of e-commerce firms. The primary

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data collected in the findings section also play one of a crucial role in addressing these objectives. The primary data that has been collected directly addresses the very first objective (Purnomo, 2023). The survey data reveals that the ecommerce firms primarily employ SEO as one of the important digital marketing strategies with 70% of the respondents in the primary findings indicating its use. This aligns with that of the existing literature that emphasizes on the significance of SEO in enhancing online visibility. Additionally, the data indicates the use of other strategies such as that of PPC advertising, email marketing along with content marketing. This data reaffirms the prevalence of these strategies. The second objective that was created in the research was to understand the impact of the digital marketing strategies. For the second objective, data collected from the survey respondents helps in assessing the effectiveness of these strategies. The data shows that 30% of the respondents have been rating the effectiveness of digital marketing strategies with the lowest rating (1) suggesting room for improvement (Sudirjo, 2023). Another 30% rated it as 2 indicating a moderate level of effectiveness. The remaining 40% rated it as 3 or 5 signifying varying degrees of success in terms of effectiveness.

The third objective was to provide practical recommendations for enhancing the strategic marketing management in the digital age. The primary data collected in that of the findings section contribute to address this objective as well. The survey data responses related to various aspects of marketing strategy and its impact (Chen et al., 2020). It reveals that a significant portion of respondents (55.56%) believes that digital marketing efforts have had a significant positive impact. This information supports the recommendation that e-commerce firms should prioritize data-driven marketing efforts for better business performance.

Furthermore, the data has also been indicating that 50% of the participants feel that profits have been increasing with the implementation of digital marketing strategies, confirming the importance of digital marketing in enhancing the profitability (Kalaivani et al., 2023). These findings align with that of the earlier recommendation of embracing data-driven marketing.

### **Conclusion and Recommendations**

To conclude, it can be stated that the primary data which has been collected in the section of findings have been into alignment with and support the research objectives. It has also been into alignment to that of the research objectives along with that of the other business process. It had also become quite an effective one to create and also to secure the positive state within the process. The data sheds light on the specific digital marketing strategies employed by the e-commerce firms. This aligns with the initial objective of analysing these strategies. The survey responses confirm that SEO, PPC advertising, email marketing are indeed widely used by different e-commerce firms. This empirical evidence directly supports the claim that these strategies are commonly employed in the industry. Secondly, the data collected provides insights about the impact of these strategies on enhancing the competitive advantage. The survey data shows that while there is a variation in the perceived effectiveness of these strategies, there is a substantia portion of respondents who consider them to have positively impacted their businesses.

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